

SUSTAINABILITY

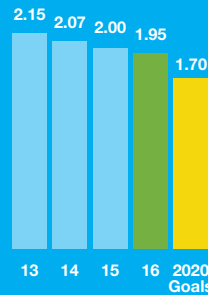
From the world's most fuel-efficient jet engines and sustainable aerospace components, to leading green building technologies that save energy, to refrigeration innovations that extend the world's food supply to feed a growing population, United Technologies continues to deliver solutions the world needs to urbanize in a sustainable manner.

We engage with stakeholders to advance sustainable outcomes across our global communities. Within our own operations, we tripled our revenues over the past 20 years while reducing our greenhouse gas emissions by 34 percent and water consumption 60 percent. For us, sustainability means we can do good for the planet while we do good for our employees, communities, customers and shareowners.

To learn more, visit www.naturalleader.com.

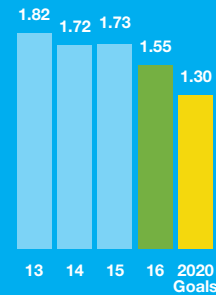
GREENHOUSE GAS EMISSIONS

Million metric tons CO₂e



WORLDWIDE WATER CONSUMPTION

Billion gals



Consistent with The Green House Gas Protocol, UTC's Environment, Health & Safety goals and targets are adjusted to reflect the impacts of acquired companies at the time of acquisition and to remove divested companies from UTC's measured performance.

RECOGNITION

Among world's most respected companies
(2016, *BARRON'S*)

19th largest public U.S. manufacturer
(2016, *INDUSTRY WEEK*)

45th largest U.S. corporation
(2016, *FORTUNE*)

89th among Barron's 500 ranking
(2016, *BARRON'S*)

95th largest public company in the world
(2016, *FORBES Global 2000*)

136th largest global corporation
(2016, *FORTUNE Global 500*)

No. 3 most admired aerospace and defense company
(2016, *FORTUNE*)

Among world's greenest companies
(2016, *NEWSWEEK*)

No. 2 most honored company in aerospace and defense electronics sector
All-America Executive Team
(2017, *INSTITUTIONAL INVESTOR*)

Named No. 8 company to "Change the World"
(2016, *FORTUNE*)

Among Best Places to Work on the Disability Equality Index
(2016, American Association of People with Disabilities and the U.S. Business Leadership Network)

This report and its associated Web content at www.utc.com/annualreport provide detailed examples of how our approach to integrating responsibility into our operations fosters a culture of innovation and delivers results.

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